

Research Brief: Airline Industry Factors

<u>Authors</u>

Richard Tortoriello Quantamental Research 212-438-9506

richard.tortoriello@spcapitalig.com

Paul Fruin, CFA Quantamental Research 617-530-8208 paul.fruin@spcapitalig.com

> Kirk Wang Quantamental Research 312-233-7149

> kwang@spcapitalig.com

In this brief, we examine S&P Capital IQ's industry-specific factors for the airline industry. The seven airline industry factors contained in S&P Capital IQ's Alpha Factor Library address airline profitability in terms of growth, capacity utilization, and operating efficiency and consist of industry-specific financial ratios widely used by financial analysts.

The factors can be used for qualitative analysis, as well as in industry quantitative models. Results of our regime studies show that:

- During periods of low fuel price increases industry growth factors are most effective.
- During periods of high fuel price growth, efficiency factors stand out.
- During periods of high revenue passenger growth our studies show that both growth and fuel efficiency factors performed well.

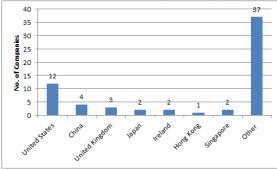
Analysts and investors have long used industry-specific data and ratios to better understand companies in specialized areas such as banking, pharmaceuticals, and homebuilding. S&P Capital IQ's Alpha Factor Library (a web-based tool for factor analysis) now covers over 115 industry-specific alpha factors, spanning 14 different industries, and is available for download in Xpressfeed. These stock-selection factors provide practitioners with an efficient way to screen industry-specific companies, explore industry-specific signals, and integrate the signals as an overlay into existing systematic processes.

The Global Airline Industry

As of June 2015, the global airlines BMI (Broad Market Index) contained 63 companies, from 31 different countries, truly a global industry. The total market cap of these companies was \$350 billion (U.S.), with 40% of that market cap in the U.S. and 16% in China.

Figure 1. Global Airlines BMI Index - Market Cap USD and Number of Companies by Region





Source: Capital IQ Quantamental Research. Data as of June 30, 2015.



Airline Industry Factors

S&P Capital IQ's Alpha Factor Library contains seven specialized factors for the airline industry. The factors are built around supplemental data items from quarterly and annual reports, including revenue passengers carried, revenue passenger miles, available seat miles, fuel consumption, and average aircraft age.

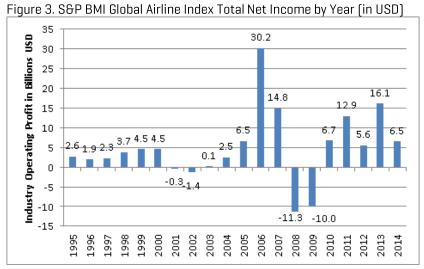
Figure 2. Global Airline Factors

| | | Coverage as | Avg Count |
|---------------------------------------|--|--------------|-------------|
| Factor Name | Factor Definition | of June 2015 | 1999 - 2015 |
| | A measure of airline profitability. Available seat | | |
| Total Profit per Available Seat Mile | miles is the total number of seats available for | | |
| | passenger use. | 43 | 35.1 |
| Operating Exp per Available Seat Mile | A measure of airline operating efficiency. | 43 | 35.1 |
| | A measure of airline capacity utilization. Revenue | | |
| Passenger Load Factor | passenger miles divided by available seat miles. | 40 | 34.4 |
| 1 Vr. Cru Povonus Passangers Carried | Growth in the number of paying passengers | | |
| 1 Yr Grw Revenue Passengers Carried | carried by an airline. | 39 | 29.8 |
| 1 Vr. Cru Boyonya Dassangar Milas | Growth in the number of miles flown by paying | | |
| 1 Yr Grw Revenue Passenger Miles | passengers. | 39 | 32.9 |
| Average Age of Aircraft | The average age of an airline's fleet, as reported | | |
| Average Age of Aircraft | by the airline. | 34 | 23.5 |
| Fuel Consumed per Available Seat Mile | A measure of airline fuel efficiency. | 21 | 16.5 |

Source: S&P Capital IQ Quantamental Research. Data as of June 30, 2015.

How to Interpret the Factors

A well-known investor, whose name escapes us, was once quoted as saying, "never buy anything with wings or wheels." With respect to the wings part, he appears to be correct if he was thinking about lack of stability of profits. Figure 3 shows total net income (excluding extraordinary items) for the S&P BMI Global Airlines Index. Note the extreme high profitability in 2006, followed by the crash in 2008–2009.



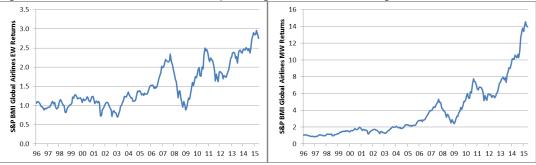
Source: S&P Capital IQ Quantamental Research, company reports. Data as of June 30, 2015.





Global airline stocks follow these profitability trends. Figure 3 shows the equal and market-weighted returns for the S&P BMI Global Airlines Index. Note that stocks tend to move in medium to long-term trends, with sharp ups and downs [e.g., 2003 – 2007, 2007 – 2009].

Figure 4. S&P BMI Global Airline Index Equal Weighted and Market Weighted Returns



Source: S&P Capital IQ Quantamental Research. Data as of June 30, 2015. Indices are unmanaged, statistical composites and their returns do not include payment of any sales charges or fees an investor would pay to purchase the securities they represent. Such costs would lower performance. It is not possible to invest directly in an index. Past performance is not a guarantee of future results.

What drives airline company profitability? One major factor, of course, is growth in business and leisure travel (cargo traffic is a lesser driver for passenger airlines). Business fares are typically higher than leisure fares, since business travelers are much less price sensitive and tend to book flights at the last minute for higher fares.

One-year growth in revenue passengers carried captures overall growth in an airline's business. One-year growth in revenue passenger miles (RPMs) is an even more relevant metric, as it captures not only growth in enplanements (total passengers that boarded an airline's planes) but also in the average number of miles traveled per passenger, which is closely related to revenue.¹

Airline capacity growth – growth in the number of airplanes and seats in service – also affects profitability. The airline industry goes through periodic cycles of high capacity addition, which eventually result in extended periods of overcapacity. Passenger load factor looks at revenues generated as a percentage of available seats (RPMs / available seat miles). Thus, load factor provides an important measure of how well an airline is managing its capacity.

Another major factor for airline profitability, particularly in recent years, has been the price level of jet fuel. S&P Capital IQ airlines analyst Jim Corridore estimates that fuel expense for U.S. airlines grew at a compound annual rate of 10.7% from 2009 to 2013, and that in 2014 fuel costs accounted for about 29% of total revenues for the nation's top 10 carriers.

This means that controlling operating expenses is critical to profitability. Two industry factors look at operating efficiency: fuel consumed per available seat mile² and operating expense per available seat mile. In addition, the average age of [an airline's] aircraft tells the investor a lot about sensitivity to increases in fuel prices, as newer aircraft are significantly more fuel efficient than older models. Finally, total operating profit per available seat mile provides a summary measure of both growth and operating efficiency.

-

¹Revenue passenger miles equals paying passengers carried multiplied by average miles flown.

² Available seat miles (ASMs) represent the number of seats in the active fleet multiplied by the average number of miles flown.



How to Use the Factors

Qualitative Analysis - Ranking the Factors

Airline industry analysts and investors use factors such as revenue passenger miles, passenger load factor, and average age of fleet when comparing airline companies and evaluating the global airline industry. Several of the industry factors relate to airline operating efficiency. These factors, shown below, provide a broad view of relative efficiency across different airlines.

Average Age of Aircraft, Fuel Consumption to ASMs, and Operating Expense per ASM are ranked in ascending order (a lower value is better than a higher value), while Passenger Load Factor and Total Profit per ASM are ranked in descending order (a higher value is better).

Note that so-called low cost carriers, such as Spirit Airlines and Ryanair, show up on top of the efficiency list. These are no-frills airlines that offer lower fares but provide fewer amenities, charging for "extras" such as food, seat allocation, and baggage. Also notable, in our view, are China's three largest airlines, ranked either number 11 or 12 on the list, just below the low cost carriers, as a group. The big three U.S. airlines score low on overall efficiency score e.g., Delta at 18, American at 22).

Figure 5. Airline Efficiency Factors for Global Airlines¹

| Ticker | Company Name | Composite Ranking | Avg Age of Aircraft | Fuel Cons to ASM | Oper Exp to ASM | Passenger Load Factor | Total Profit to ASM |
|--------|------------------------------|----------------------|------------------------|---------------------|--------------------|--------------------------|------------------------|
| SAVE | SPIRIT AIRLINES INC | 1 | 1 | 3 | 2 | 1 | 2 |
| | RYANAIR HOLDINGS PLC | 2 | 3 | 2 | 1 | 1 | 3 |
| ALK | ALASKA AIR GROUP INC | 3 | 6 | 4 | 4 | 2 | 1 |
| RJET | REPUBLIC AIRWAYS HLDGS INC | 4 | 4 | 1 | 1 | 9 | 3 |
| | CONTROLADORA VUELA COMPANIA | 4 | 1 | 3 | 2 | 4 | 8 |
| ALGT | ALLEGIANT TRAVEL CO | 6 | 10 | 6 | 3 | 1 | 1 |
| JBLU | JETBLUE AIRWAYS CORP | 6 | 5 | 6 | 3 | 3 | 4 |
| LUV | SOUTHWEST AIRLINES | 8 | 9 | 5 | 4 | 5 | 2 |
| SKYW | SKYWEST INC | 9 | 8 | 2 | 2 | 5 | 9 |
| НА | HAWAIIAN HOLDINGS INC | 9 | 6 | 5 | 4 | 6 | 5 |
| | AIR CHINA LTD | 11 | 3 | NM | 5 | 7 | 6 |
| | CHINA SOUTHERN AIRLINES | 12 | 2 | NM | 5 | 8 | 7 |
| | JET AIRWAYS INDIA | 12 | 2 | NM | 5 | 5 | 10 |
| | CHINA EASTERN AIRLINES CORP | 12 | 3 | NM | 6 | 8 | 5 |
| | AIR NEW ZEALAND LTD | 12 | 7 | NM | 10 | 2 | 3 |
| | AEROFLOT-RUSSIAN AIRLINES | 16 | 4 | NM | 1 | 9 | 9 |
| UAL | UNITED CONTINENTAL HLDGS INC | 16 | NM | 8 | 8 | 3 | 4 |
| | GOL LINHAS AEREAS INTELIGENT | 18 | 5 | 4 | 3 | 10 | 7 |
| DAL | DELTA AIR LINES INC | 18 | 10 | 8 | 8 | 2 | 1 |
| | LATAM AIRLINES GROUP SA | 20 | NM | 7 | 6 | 4 | 7 |
| | AIR BERLIN PLC | 20 | 4 | NM | 7 | 3 | 10 |
| AAL | AMERICAN AIRLINES GROUP INC | 22 | 9 | 9 | 6 | 6 | 2 |
| | INTL CONSOL AIRLINES GROUP | 22 | 7 | 7 | 7 | 6 | 5 |
| | CATHAY PACIFIC AIRWAYS LTD | 24 | 6 | 10 | 9 | 4 | 6 |
| | FINNAIR OY | 25 | 7 | NM | 7 | 7 | 9 |
| | SINGAPORE AIRLINES LTD | 25 | 5 | NM | 8 | 9 | 8 |
| | AVIANCA HOLDINGS SA | 25 | NM | 9 | 9 | 8 | 4 |
| | DEUTSCHE LUFTHANSA AG | 28 | 8 | NM | 10 | 7 | 6 |
| | SAS AB | 29 | 8 | NM | 9 | 10 | 8 |

Source: S&P Capital IQ Alpha Factor Library. Date as of June 30, 2015.

.

¹ For convenience, we only include companies with scores on at least four of the five factors. When one factor is missing, the remaining factors are re-weighted by multiplying by 1.25.



Tracking the Airline Cycle

We've established that fuel costs and growth in business and leisure travel are major factors in determining airline profitability. Each of these factors move in cycles and by examining these cycles we can determine which quantitative factors perform best in upcycles and which perform best in down-cycles.

We used S&P Capital IQ's Alpha Factor Library to perform regime studies on the annual percentage change in jet fuel prices and the annual percentage change in revenue passengers carried. Results for each macro factor follow.

Jet Fuel Prices

Figure 6 shows jet fuel price levels over the past 15 years. In general this period has seen rising prices; however, some periods of price increases have been sharper than others. Figure 7 shows generic and industry quantitative factors that outperform during periods of high fuel price increases [above median] and low price increases/decreases [below median].

As might be expected, **fuel per available seat mile** has significantly outperformed during periods of sharply rising fuel prices (the median year-to-year change in jet fuel prices since 2000 has been 11.8%). **Passenger load factor** also performed well in high price change regimes, as airlines with higher load factors spread fuel costs across a greater number of paying passengers.

Less intuitively perhaps, one year growth in revenue passenger miles and revenue passengers carried show a marked difference in performance depending on the price change regime. High growth companies are favored when price changes are low, but historically underperformed when fuel prices rise.



Figure 6. Kerosene-type Jet Fuel Prices, Cents Per Gallon

Source: S&P Capital IQ Quantamental Research, U.S. Department of Energy. Data from January 2000 to April 2015.

_

 $^{^{}m l}$ Results use the S&P BMI Global Airlines Index as the universe.



Figure 7. Select Factor Performance from Jet Fuel Price Growth Regime Study (Jan '00 - Apr '15)

| High Price Change | Regime | Low Price Change Regime | | |
|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--|
| Generic Factors | % Q1 Mthly Excess Return | Generic Factors | % Q1 Mthly Excess Return | |
| Earnings Quality | 0.89 | Num FY1 EPS Rev | 1.07 | |
| Net Income Stability | 0.89 | SUE | 1.04 | |
| Industry Factors | % Q1 Mthly Excess Return | Industry Factors | % Q1 Mthly Excess Return | |
| Airln: Fuel/Avail Seat Mile | 0.67 | Airln: Fuel/Avail Seat Mile | 0.08 | |
| Airln: Pssngr Load Factor | 0.64 | Airln: Pssngr Load Factor | 0.10 | |
| Airln: 1Y Gr RevPassMiles | -0.40 | Airln: 1Y Gr RevPassMiles | 1.41 | |
| Airln: 1Y Gr RevPassCarry | -0.59 | Airln: 1Y Gr RevPassCarry | 1.49 | |

Source: S&P Capital IQ Alpha Factor Library. Data from January 2000 to April 2015.

Excess returns are defined as returns above or below the equal-weighted S&P Global Airlines benchmark.

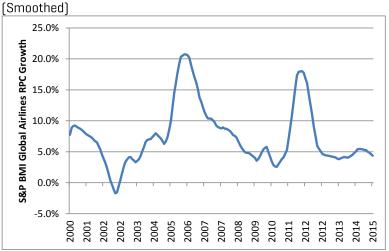
Revenue Passengers Carried

The revenue passenger growth cycle since 2000 is shown in Figure 8. Over this period, when revenue passenger growth is high (above the median) earnings estimate revision factors have tended to outperform.

In addition, a variety of industry factors outperform during periods of high revenue passenger growth: 1-year growth in revenue passengers carried, fuel/available seat mile, and average age of aircraft. Note that this combination of industry factors includes both growth (RPCs) and efficiency factors. As previously mentioned, average age of aircraft relates to fuel efficiency since a newer fleet of aircraft is more fuel efficient.

During periods of low passenger growth two generic factors that work are EBITDA to enterprise value (a valuation factor) and 1-year change in EPS (growth). Airline industry factors do not tend to work during low passenger growth regimes.

Figure 8. Revenue Passenger Growth Percent Change for S&P BMI Global Airlines Index



Source: S&P Capital IQ Quantamental Research, company reports. Data from January 2000 to June 2015.





Figure 9. Top Factors from Revenue Passenger Growth Regime Study (Jan '00 to Jun '15)

| High Passenger Growth Regime | | Low Passenger Growth Regime | | |
|------------------------------|-----------------------------|-----------------------------|-----------------------------|--|
| Generic Factors | % Q1 Mthly Excess Return | Generic Factors | % Q1 Mthly Excess Return | |
| Analyst Diffusion | 1.84 | Analyst Diffusion | 0.84 | |
| EBITDA / EV | 0.20 | EBITDA / EV | 0.81 | |
| 1Y Chg EPS | -0.04 | 1Y Chg EPS | 0.61 | |
| Industry Factors | % Q1 Mthly Excess Return | Industry Factors | % Q1 Mthly Excess Return | |
| Airln: 1Y Gr RevPassCarry | 1.11 | Airln: 1Y Gr RevPassCarry | -0.07 | |
| Airln: Fuel/AvailSeatMile | 1.07 | Airln: Fuel/AvailSeatMile | -0.29 | |
| Airln: Avg Aircraft Age | 0.45 | Airln: Avg Aircraft Age | -0.41 | |

Source: S&P Capital IQ Alpha Factor Library. Data from January 2000 to June 2015.

Excess returns are defined as returns above or below the equal-weighted S&P Global Airlines benchmark.

References

Oyeniyi, Temi; and Tortoriello, Richard, 2015, "<u>Drilling for Alpha in the Oil & Gas Industry: Insights from Industry Specific Data & Company Financials</u>", S&P Capital IQ Quantamental Research

Oyeniyi, Temi; Purushothama, Shankar; Kiran, Lakshmi; and Forsythe, Ryan, May 2012, "<u>The Oil & Gas Industry: Drilling for Alpha Using Global Point-in-Time Industry Data</u>", S&P Capital IQ Quantamental Research

Forsythe, Ryan; Kiran, Lakshmi; and Oyeniyi, Temi, Nov 2012, "11 Industries, 70 Alpha Signals: The Value of Industry-Specific Metrics", S&P Capital IQ Quantamental Research

Oyeniyi, Temi; Falk, Ruben; Forsythe, Ryan; Purushothama, Shankar; and Hunt, Chelsie, Oct 2011, "<u>The Banking Industry: New Bank Specific Data as an Alpha Source</u>", S&P Capital IQ Quantamental Research

Oyeniyi, Temi; Purushothama, Shankar; Forsythe, Ryan; and Osler, Justin, Jun 2011, "<u>Our Retail Industry Strategy: Does Industry Specific Dat a tell a Different Story?</u>", S&P Capital IQ Ouantamental Research

Our Recent Research

August 2015: Point-In-Time vs. Lagged Fundamentals - This time i(t')s different?

The common starting point for alpha discovery and risk analysis is the backtesting of historical company financials using a research database. Whether internally constructed or licensed, research databases can be distinguished by two primary formats – Point in Time and Non-Point in Time. This paper focuses on the major practical differences between Point in Time [PIT] and Non-Point in Time [Non PIT] data for both backtesting and historical research. PIT data is defined by its ability to answer two questions: When was the information known? and What information was known at the time?

August 2015: S&P Capital IO's Stock Selection Model for the Japanese Market

Since the launch S&P Capital IQ's four U.S. stock selection models ("US Stock Selection Models Introduction") in January 2011, we released a suite of global stock selection models targeting both developed ("Introducing S&P Capital IQ Global Stock Selection Models for Developed Markets") and emerging markets ("Obtaining an Edge in Emerging Markets"). In this report, we introduce a stock selection model for the Japanese equity market that completes our global model offering.

July 2015: Research Brief - Liquidity Fragility

As liquidity in the bond market becomes increasingly constrained, there has been a growing chorus of concerns raised by Mohamed A. El-Erian, John Paulson, Jamie Dimon, Larry Summers and recently the Federal Reserve. As we learned in the Global Financial Crisis, when liquidity seizes in one market, margin calls are met by raising cash in one of the most liquid markets in the world: the US equity market. How should equity investors be thinking about liquidity in their market?

June 2015: Equity Market Pulse - Quarterly Equity Market Insights Issue 4

The Q2 issue of Equity Market Pulse features a spotlight on developed Europe, which has the highest estimated growth rates and most attractive valuations among developed markets.

May 2015: Investing in a World with Increasing Investor Activism

Investor activism has gained mainstream acceptance as activists with larger-than-life personas have waged a string of successful campaigns. Activist hedge funds' assets under management [AUM] have swelled to \$120 billion, an increase of \$30 billion in 2014 alone. It was among the best performing hedge fund strategies in 2014 as well as over the last three- and five-year periods. In this report, we explore an investment strategy that looks to ride the momentum surrounding the announcement of investor activism. We further explore what, if any, changes to targeted companies activists are able to influence.

April 2015: <u>Drilling for Alpha in the Oil and Gas Industry – Insights from Industry Specific Data & Company Financials</u>

During the recent slide in oil prices, clients frequently asked us which strategies have historically been effective in selecting stocks in declining energy markets. This report answers this question, along with its corollary: which strategies work in rising energy markets? We also explore the value of oil & gas reserve data used by fundamental analysts/investors, but not used in a majority of systematic investment strategies. The analysis in this report should help both fundamental and quantitatively-oriented investors determine how to best use industry-specific and generic1 investment metrics when selecting securities from a pool of global oil & gas companies.

QUANTAMENTAL RESEARCH AUGUST 2015

March 2015: Equity Market Pulse – Quarterly Equity Market Insights Issue 3

Driven by proprietary data and analytics from S&P Capital IQ[™], Equity Market Pulse provides professional investors with insights into global equity market fundamentals and performance at a glance. Spanning developed and emerging markets in the Americas, Europe, and Asia, it provides perspective on fundamentals, valuations and investment strategy effectiveness.

February 2015: <u>U.S. Stock Selection Model Performance Review - The most effective investment strategies in 2014</u>

Since the launch of the four S&P Capital IQTM U.S. stock selection models in January 2011, the performance of all four models (Growth Benchmark Model, Value Benchmark Model, Quality Model, and Price Momentum Model) has been positive and 2014 was no exception. Our models' key differentiators - distinct formulation for large cap and small cap stocks, special treatment for the financial sector, sector neutrality to target stock specific alpha, and factor diversity - enabled the models to outperform across various market environments. In this report, we review the underlying drivers of each model's performance over the 12 months ended December 31, 2014, document performance from January 2011 when the models went live, and provide full model performance history from January 1987.

January 2015: Global Pension Plans: Are Fully Funded Plans a Relic of the Past? In this brief we leverage S&P Capital IO's extensive collection of pension data to examine:

- Companies with the strongest and weakest pension funding status globally.
- Global trends in pension funding and accounting.
- Companies with the most aggressive versus conservative pension accounting assumptions.
- Underfunded plans with the least and most three-year improvement in funding.

January 2015: Profitability: Growth-Like Strategy, Value-Like Returns

Value-based strategies have been the favorite weapons in many investors' arsenals, historically yielding large returns and consistently outperforming. Most value investors focus on the price side of the equation – i.e., buying assets that are priced below their intrinsic values. Yet, there's another dimension to the value equation that has been complementary to value and just as critical in generating excess returns. Enter profitability. Profitability has historically worked as an investment strategy because instead of focusing on the cheapness of an asset it focuses on the productiveness of an asset – i.e., its ability to generate earnings for the investor. Our results from January 1996 to August 2014 show:The S&P 500® continues to be the preeminent regional performer in terms of both financial results and price appreciation Risk and Return: Tracks the dynamics of equity market returns and volatility.

November 2014: Equity Market Pulse - Quarterly Equity Market Insights Issue 2

Driven by S&P Capital IQ's™ proprietary data and analytics, **Equity Market Pulse** provides professional investors with insights into global equity market fundamentals and performance at a glance. Spanning developed and emerging markets in the Americas, Europe, and Asia, it provides perspective on valuations, operating efficiency, and investment strategy effectiveness.

October 2014: <u>Lenders Lead, Owners Follow - The Relationship between Credit Indicators and Equity Returns</u>

This paper demonstrates a strong link exists between credit events and equity returns, suggesting a potential investment strategy. Whereas previous academic work focused on ratings changes

within the U.S., this analysis takes a global perspective and includes the post-financial crisis period. Shareholders should note that even in a benign credit environment Standard & Poor's Ratings Services ("S&P Ratings Services") downgraded 68 U.S. speculative grade companies in the second quarter of 2014, and forecasts the rate of speculative grade defaults to increase next year to 2.2% from 1.6% in 2014. Year to date, there have been 303 instances where credit default swap spreads have widened by more than 50 basis points.

August 2014: Equity Market Pulse - Quarterly Equity Market Insights Issue 1

Equity Market Pulse provides professional investors with insights into global equity market fundamentals and performance at a glance. Spanning developed and emerging markets in the Americas, Europe, and Asia, it provides perspective on valuations, operating efficiency, and investment strategy effectiveness. The content of the Equity Market Pulse is driven by S&P Capital IQ's fundamental data and analytics including S&P Capital IQ Estimates, Global Point-in-Time Fundamentals, and the Alpha Factor Library. The analysis is broken into four themes:

July 2014: Factor Insight: Reducing the Downside of a Trend Following Strategy

In this report, we review an approach that reduces the downside risk of a trend following strategy. This new signal first separates a stock's return into its systematic and stock-specific components, and then picks stocks solely on the latter. We compare the performance of this new signal (alpha momentum) to a typical trend following strategy (total momentum) and report the following:

May 2014: Introducing S&P Capital IO's Fundamental China A-Share Equity Risk Model

Factor risk models play an important role in equity portfolio management. Portfolio managers depend upon factor risk models to obtain portfolio risk prediction and risk attribution against a group of largely orthogonal factors each with meaningful econometric explanations. S&P Capital IQ is dedicated to providing a broad set of high-quality models and products to the global asset management community. Since 2010, we have released a series of single country risk models as well as global and regional equity risk models. We are now releasing single country risk model covering China A-Shares equities.

April 2014: Riding the Coattails of Activist Investors Yields Short and Long Term Outperformance

On August 13, 2013, Apple's stock price rose 4.75% on high volume after Carl Icahn, a renowned activist investor, tweeted that his firm had accumulated a large position in the company. In the ensuing 6 months, the stock rose an additional 9.33% as Icahn demanded that the company add another \$50 billion to its existing stock buyback plan. Icahn backed off from this demand on February 10, 2014, but not before Apple's stock price had risen to \$528.99 from \$461.88 where it was before he embarked on the campaign. By then, the company had already aggressively repurchased its stock, including \$14 billion in a two-week stretch. As high-profiled campaigns have occurred with greater frequency and resulted in more successes, the AUM for investor activist funds has tripled to \$95 billion in 2013, 3 times the amount in 2008.

March 2014: <u>Insights from Academic Literature</u>: <u>Corporate Character</u>, <u>Trading Insights</u>, <u>& New Data Sources</u>

February 2014: Obtaining an Edge in Emerging Markets

February 2014: U.S Stock Selection Model Performance Review

January 2014: <u>Buying Outperformance</u>: <u>Do share repurchase announcements lead to higher returns?</u>

October 2013: Informative Insider Trading - The Hidden Profits in Corporate Insider Filings

September 2013: Beggar Thy Neighbor - Research Brief: Exploring Pension Plans

August 2013: <u>Introducing S&P Capital IQ Global Stock Selection Models for Developed Markets: The Foundations of Outperformance</u>

July 2013: <u>Inspirational Papers on Innovative Topics: Asset Allocation, Insider Trading & Event Studies</u>

June 2013: <u>Supply Chain Interactions Part 2: Companies – Connected Company Returns Examined as Event Signals</u>

June 2013: Behind the Asset Growth Anomaly - Over-promising but Under-delivering

April 2013: <u>Complicated Firms Made Easy - Using Industry Pure-Plays to Forecast Conglomerate Returns.</u>

March 2013: Risk Models That Work When You Need Them - Short Term Risk Model Enhancements

March 2013: Follow the Smart Money - Riding the Coattails of Activist Investors

February 2013: <u>Stock Selection Model Performance Review: Assessing the Drivers of</u> Performance in 2012

January 2013: Research Brief: Exploiting the January Effect Examining Variations in Trend Following Strategies

December 2012: <u>Do CEO and CFO Departures Matter? - The Signal Content of CEO and CFO Turnover</u>

November 2012: 11 Industries. 70 Alpha Signals - The Value of Industry-Specific Metrics

October 2012: Introducing S&P Capital IO's Fundamental Canada Equity Risk Models

September 2012: <u>Factor Insight: Earnings Announcement Return – Is A Return Based Surprise Superior to an Earnings Based Surprise?</u>

August 2012: <u>Supply Chain Interactions Part 1: Industries Profiting from Lead-Lag Industry</u> Relationships

July 2012: Releasing S&P Capital IO's Regional and Updated Global & US Equity Risk Models

June 2012: Riding Industry Momentum – Enhancing the Residual Reversal Factor

May 2012: The Oil & Gas Industry - Drilling for Alpha Using Global Point-in-Time Industry Data

May 2012: Case Study: S&P Capital IQ - The Platform for Investment Decisions

March 2012: Exploring Alpha from the Securities Lending Market – New Alpha Stemming from Improved Data

January 2012: <u>S&P Capital IQ Stock Selection Model Review – Understanding the Drivers of Performance in 2011</u>

January 2012: Intelligent Estimates - A Superior Model of Earnings Surprise

December 2011: Factor Insight - Residual Reversal

November 2011: Research Brief: Return Correlation and Dispersion - All or Nothing

October 2011: The Banking Industry

September 2011: Methods in Dynamic Weighting

September 2011: Research Brief: Return Correlation and Dispersion

July 2011: Research Brief - A Topical Digest of Investment Strategy Insights

June 2011: A Retail Industry Strategy: Does Industry Specific Data tell a different story?

May 2011: Introducing S&P Capital IQ's Global Fundamental Equity Risk Models

May 2011: Topical Papers That Caught Our Interest

April 2011: Can Dividend Policy Changes Yield Alpha?

April 2011: COA Spring 2011 Conference Notes

March 2011: How Much Alpha is in Preliminary Data?

February 2011: Industry Insights - Biotechnology: FDA Approval Catalyst Strategy

January 2011: US Stock Selection Models Introduction

January 2011: Variations on Minimum Variance

January 2011: Interesting and Influential Papers We Read in 2010

November 2010: <u>Is your Bank Under Stress? Introducing our Dynamic Bank Model</u>

October 2010: Getting the Most from Point-in-Time Data

October 2010: Another Brick in the Wall: The Historic Failure of Price Momentum

July 2010: Introducing S&P Capital IQ's Fundamental US Equity Risk Model

GLOBAL COUNTRY ALLOCATION STRATEGIES

Copyright @ 2015 by Standard & Poor's Financial Services LLC. All rights reserved.

No content (including ratings, credit-related analyses and data, valuations, model, software or other application or output therefrom) or any part thereof (Content) may be modified, reverse engineered, reproduced or distributed in any form by any means, or stored in a database or retrieval system, without the prior written permission of Standard & Poor's Financial Services LLC or its affiliates (collectively, S&P). The Content shall not be used for any unlawful or unauthorized purposes. S&P and any third-party providers, as well as their directors, officers, shareholders, employees or agents (collectively S&P Parties) do not guarantee the accuracy, completeness, timeliness or availability of the Content. S&P Parties are not responsible for any errors or omissions (negligent or otherwise), regardless of the cause, for the results obtained from the use of the Content, or for the security or maintenance of any data input by the user. The Content is provided on an "as is" basis. S&P PARTIES DISCLAIM ANY AND ALL EXPRESS OR IMPLIED WARRANTIES, INCLUDING, BUT NOT LIMITED TO, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE, FREEDOM FROM BUGS, SOFTWARE ERRORS OR DEFECTS, THAT THE CONTENT'S FUNCTIONING WILL BE UNINTERRUPTED OR THAT THE CONTENT WILL OPERATE WITH ANY SOFTWARE OR HARDWARE CONFIGURATION. In no event shall S&P Parties be liable to any party for any direct, incidental, exemplary, compensatory, punitive, special or consequential damages, costs, expenses, legal fees, or losses (including, without limitation, lost income or lost profits and opportunity costs or losses caused by negligence) in connection with any use of the Content even if advised of the possibility of such damages.

Credit-related and other analyses, including ratings, and statements in the Content are statements of opinion as of the date they are expressed and not statements of fact. S&P's opinions, analyses and rating acknowledgment decisions (described below) are not recommendations to purchase, hold, or sell any securities or to make any investment decisions, and do not address the suitability of any security. S&P assumes no obligation to update the Content following publication in any form or format. The Content should not be relied on and is not a substitute for the skill, judgment and experience of the user, its management, employees, advisors and/or clients when making investment and other business decisions. S&P does not act as a fiduciary or an investment advisor except where registered as such. While S&P has obtained information from sources it believes to be reliable, S&P does not perform an audit and undertakes no duty of due diligence or independent verification of any information it receives.

To the extent that regulatory authorities allow a rating agency to acknowledge in one jurisdiction a rating issued in another jurisdiction for certain regulatory purposes, S&P reserves the right to assign, withdraw or suspend such acknowledgement at any time and in its sole discretion. S&P Parties disclaim any duty whatsoever arising out of the assignment, withdrawal or suspension of an acknowledgment as well as any liability for any damage alleged to have been suffered on account thereof.

S&P keeps certain activities of its business units separate from each other in order to preserve the independence and objectivity of their respective activities. As a result, certain business units of S&P may have information that is not available to other S&P business units. S&P has established policies and procedures to maintain the confidentiality of certain non-public information received in connection with each analytical process.

S&P may receive compensation for its ratings and certain analyses, normally from issuers or underwriters of securities or from obligors. S&P reserves the right to disseminate its opinions and analyses. S&P's public ratings and analyses are made available on its Web sites, www.standardandpoors.com (free of charge), and www.ratingsdirect.com and www.globalcreditportal.com (subscription), and may be distributed through other means, including via S&P publications and third-party redistributors. Additional information about our ratings fees is available at www.standardandpoors.com/usratingsfees.